Social Accord Chapter 3 Programme of Action

Aerotropolis

PROJECT/INITIATIVE	Air Services and Route			
NAME	Developmen	t		
DESCRIPTION / DELIVERABLE	and its Conne	•	Interventions	Timeframe
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Govt.	 conclude bilateral air services agreement with countries for which the airlift and route development strategies are based. Align other provincial strategies like those on trade, tourism and investment promotion. Continually lobby airlines at major aviation conferences and visit such airlines at their headquarters. 	agreements with the following countries: • United Arab Emirates (UAE) • Turkey • Qatar • Ethiopia • PGDS and PSEDS Review • Facilitate KZN participation at World Routes conference and other aviation forums to negotiate with airlines	 On-going and completed by 2017 On-going and facilitate 4 bilateral agreements by 2018 2016 On-going
		 Increase local demand for air services Monitoring Compliance to 	 Develop and implement marketing support programme for airlines Undertake annual compliance monitoring 	 Marketing programme formulated by 2016 Implementation on- going On going
	Business	 Support targeted routes through executive travel. 	 Lobby businesses to invest in the Aerotropolis Ensure full participation of South Africa owned businesses Develop business-airline partnerships Encourage business- airline travel agreements/partnerships 	On-going On-going On-going

PROJECT/INITIATIVE NAME	Air Services a Developmen			
DESCRIPTION / DELIVERABLE	Enhanced Air and its Conne	Services at KSIA ectivity to Major and Continental n Cargo and	Interventions	Timeframe
		 Support provincial government's plans to develop SEZ/IDZ at the Dube Trade Port precinct. 	investment in the SEZs	4 local investments in the SEZs by 2017
		 Participate in joint marketing programs to promote the destination in the areas of investment promotion, tourism and route development. 	with government and airlines in marketing programmes	 on-going
		 Observe employment equity laws and fair labour practices. 	 Achieve 100% Adherence Compliance to labour Laws and registration to bargaining councils- Annual monitoring E 	• 2020 • 2017
		 Promote fair collective bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act. 	 To be confirmed 	 On-going
	Labour		 To be confirmed 	 On-going
	Community	 Support initiatives to develop scarce and critical skills in all related sectors. 	 Develop an Aerotropolis community awareness campaign (training, employment opportunities) Community communication strategy 	• 2017 • 2017

<u> Proposal 2 :</u>

PROJECT/INITIATIVE	Spatial Plan	ning		
DESCRIPTION	Planning by a	nd Coordinated Spatial all KZN Governmental at Local, District and vels.	Intervention	Time Frame
		 Develop the Integrated Durban Aerotropolis Master Plan covering the study area spanning 1- hour travel from King Shaka International Airport (KSIA). 	Progress	 August 2016
		 Oversee the seamless implementation of the Master Plan in a consistent manner ensuring that all cross border issues are resolved amicably. 	Structures instituted	 On-going
	Govt.	 Densification of human settlements along public transport corridors. 	 Master plan formulation in progress 	 On-going
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT			 Identify Development corridors in the Aerotropolis region 	• 2016
		 Clustering of related businesses with incentives. 	 SEZs implementation in progress Master plan to highlight development zones 	On-going
			 Constitute Developers Forum 	2017
		 Ensure active community participation in all developments for maximum benefits to accrue to local residents. 	Community Engagement forum	• 2017
		 Observe all laws relating to property development and spatial planning. 	 Business chambers Awareness campaigns 	 on-going
	Business	 Ensure that new developments have minimal disruptions to community life. 	Ensure adherence to environment regulations	 on-going
		 Adhere to laws that seek to protect the environment and food security. 	 Ensure adherence to environment regulations 	 On-going
		Observe employment equity laws and fair labour practices.	 Raise awareness through business chambers 	 On-going

Labour	 Promote collective bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act. Commit to observe all 	disruptions	 On-going On-going
	provisions of the recognition agreements signed with employers and industrial councils of relevant sectors.	meeting agreements	
	 Establish community liaison structures to support development projects. 	structures	• 2017
Community	 Ensure that local residents benefit in all development projects in a fair and equitable manner. 	 Increase community participation through partnership with government and business on localisation 	• 2016
	 Establish and participate in civic structures that seek to advance the cause of SMMEs and other marginalised sectors of the community. 	opportunities for communities in	• 2016

<u> Proposal 3 :</u>

PROJECT/INITIATIVE	Empowerme	nt		
DESCRIPTION	will address t Inequality, Ur	I Inclusive Growth that he Triple Challenges of nemployment and entified in the NDP.	Interventions	Timeframe
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Govt.	 Consolidate all government empowerment programs and coordinate implementation thereof. Develop a program to leverage off existing national government incentives schemes like the EPWP, Jobs Fund and Employment Incentive Schemes. Identify opportunities for SMMEs in the SEZ/IDZ implementation. Establish cooperatives that will mobilise communities to benefit from projects in key sectors. 	Aerotropolis Economic Transformation/ empowerment strategy for the Aerotropolis Lobby for Preferential procurement strategy (set asides etc) Promote investment twinning arrangements between international and local companies Development and empowerment programme for the Aerotropolis Develop a localisation/supplier strategy	• 2016 • 2017
	Business	 Support government initiatives of empowering the marginalised communities. Contribute to 	 Community mobilisation and awareness programme Work with Labour to introduce Best empowerment. Economic Transformation company awards Achieve 100% 	 2017 and on-going 2017 2017 2020
		employment equity especially women, youth and the previously disadvantaged	Adherence Develop a supplier development programme	•

	individuals. • Commit to outsourcing	 Develop a localisation programme SMME development 	• 2017
	the supply of non-	SMME development SMME market development	
		 Ensure Social corporate informed by the community sector 	•
	 Observe employment equity laws and fair labour practices. 	 Raise awareness 	 On-going
	 Promote collective bargaining and industrial democracy ensuring adherence to the provisions of the Labour 	 Fast track resolving labour disputes to achieve minimal business disruptions 	 On-going
Labour	Relations Act.	 Best empowerment company awards 	
	 Commit to observe all provisions of the recognition agreements signed with employers and industrial councils in all sectors. 	 Emphasis on meeting agreements 	 On-going
Community	 Establish and participate in civic structures that seek to advance the cause of SMME's and other marginalised sectors of the community. 	 Identify opportunities for communities in SMMEs and other sectors 	• 2016
	 Establish cooperatives to take advantage of various Aerotropolis projects in sectors like agriculture. 	 Aerotropolis Co-ops framework 	• 2017

<u> Proposal 4 :</u>

PROJECT/INITIATIVE NAME	Commercial	Development		
DESCRIPTION	Occupation c around in the	cial Development and of all Available Land e Aerotropolis Core Area nd its Immediate	Interventions	Timeframe
		 Implement all enabling legislation to develop the SEZ/IDZ incentives that will promote investments and clustering in the DTP and its surrounds areas. Prioritise and facilitate the applications by businesses to develop land parcels in the 	 Adherence to the SEZs bill and implement the incentives Work with the DTI to establish a one-stop shop in the Aerotropolis 	 On-going 2017
	Govt.	 airport city. Support programs to train and develop critical and scarce skills to support businesses locating the airport city. 	Aerotropolis Institute	• 2019
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT		and after care programs.	 Aerotropolis Investment retention programme Aerotropolis Strategic 	20172017
		developments.	Environmental Plan Raise Awareness 	 On-going
	Business	 Observe all environmental laws in developing land parcels in airport city. 	 Fast-track EIA applications 	 On-going
Labor		 Participate in business forums like the Developers' Forum. Observe employment equity laws and fair 	programme for Business Chambers	 On-going 2020
		labour practices.Promotecollective	 Fast track resolving 	 On-going
	Labour	bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act.	labour disputes to achieve minimal business disruptions	
		 Commit to observe all provisions of the recognition agreements signed with employers 	 Emphasis on meeting agreements 	 On-going

	and industrial councils in all related sectors.		
Community	 Establish community liaison structures to support new projects and companies investing the local area. Ensure that local residents benefit from all projects in a fair and equitable manner. 	 Establish community liaison structures to support development projects. Increase community participation through partnership with government and business on 	 Community structures developed 2016
	 Establish and participate in civic structures that seek to advance the cause of SMME's and other marginalised sectors of the community. 	opportunities for communities in	• 2016

Proposal 5:

PROJECT/INITIATIVE NAME	Knowledge Su	upport	Interventions	Time Frame
DESCRIPTION	Thought Lead Capital that M Commercial N Durban Aerot	wledge Support, ership and Human leet the Industrial and leeds of the Growing ropolis with Potential n Skills and Knowledge.		
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Govt. Business	 Demand and supply analyses of critical and scarce skills in all relevant sectors. Fast track the supply of critical and scarce skills through educational programs funded by the SETA's and other funding sources. 	 with an institute of higher learning Feasibility study and Business pan Curriculum development Incubation of the Aerotropolis Institute and implementation Purchase Land for the Institute Infrastructure development Ensure Broad based participation Develop Career awareness programmes Develop feeder school programme for the Aerotropolis Institute Skills audit report 	 2016 2016 2017 2017 2020 2020 2019 2019 2019 2019 2016 2017 2018 2018 2018

	incentive schemes provided by government, e.g., Youth Employment Scheme, Jobs Fund, etc. Observe employment equity laws and fair	 Raise awareness and implement 100% compliance by 2020 	
Labour	bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act.	business disruptions	
Labour	 Commit to observe all provisions of the recognition agreements signed with employers and industrial councils in all related sectors. 	 Emphasis on meeting agreements 	 On-going
	 Ensure full and uninterrupted schooling through active participation in school governing bodies. 	education	 On-going
	 Protect educational institutions from vandalism. 	malicious damage to school property programme	 On-going
Community	participate in civic structures that seek to advance the cause of SMME's and other marginalised sectors of the community.	SMMEs and other sectors	
	 Mobilise communities to participate in the Aerotropolis institute 	 Organise career awareness in collaboration with GVT 	• 2019

PROJECT/INITIATIVE NAME	Integrated G	Ground Transportation		
DESCRIPTION	Networks t	egrated Multimodal Transport hat Meet the International of First and Last Mile of Air	Intervention	Timeframe
		 Support transit-oriented developments and improvement of public transport linking key nodes and airport city. 	 Increase densification along key corridors 	 On-going
		 Develop integrated, efficient and affordable public transport system that will discourage the use of private vehicles. 	 Fast track BRT to take advantage of 2022 common wealth games 	• 2020
		 Develop rail linkages of airport city with other key strategic nodes. 	 Implement the High Speed rail 	• 2021
		 Establish development corridor linking the airport and the rural nodes 	 Develop Integrated transport plan 	 On-going
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Govt.	 Extend the bus rapid transit (BRT) system to connect with airport city. 	 Fast track BRT to take advantage of 2022 common wealth games 	• 2020
		 Establish a mechanism to fund transport infrastructure projects 	 Funding proposals Project packaging 	• 2017
		 Ensure participation of SMMEs and Cooperatives (subcontractors) and transfer of skills to be utilized beyond the project construction phase. 	 Develop transfer skill programmes 	 On-going
		•	 Develop Integrated transport plan 	 On-going
		 Observe all road safety laws particularly in the use of commercial vehicles. 	 Compliance Awareness programmes 	 On-going
	Business	 Commit to more use of rail transportation of goods and less of roads. 	 Work with Government (SIPs) to upgrade infrastructure 	 On-going
		 Observe employment equity laws and fair labour practices. 	Achieve 100% compliance	• 2020
	Labour	 Promote collective bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act. 	 Fast track resolving labour disputes to achieve minimal business disruptions 	 On-going

		Commit to observe all provisions of the recognition agreements signed with employers and industrial councils in all related sectors.	 Emphasis on meeting agreements 	 On-going
		 Establish community liaison structures to support transport development projects like road construction and BRT. 	 Awareness programmes 	 On-going
		 Ensure that local residents benefit in all projects in a fair and equitable manner. 	 Awareness programmes 	 On-going
Cor	mmunity	 Ensure continuous and genuine consultation of the taxi industry and other transport sectors that could be affected or benefit from the development of the integrated multi-nodal transport network. 	 Awareness Programmes 	 On-going
		 Participate in resolving of conflict that might emanate during the process of the development of the transport system. 	 Stakeholder Consultation and buy-in. 	 On-going
		 Educate the public about the value of using public transport. 	Awareness Programs	 On-going

Proposal 7:

PROJECT/INITIATIVE NAME	Place Marketi	ng		
DESCRIPTION	Place Brand: Positioned in Tourists and Supply Chain (ompetitive and a Strong Durban Aerotropolis, as the Minds of International Executives of Airlines, Community and Companies ation near a Major Airport Hub.	Intervention	Timeframe
		 Develop and position a very strong place brand for Durban Aerotropolis. 	•	2017
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Govt.	 Subscribe to the Anholt-GfK Roper Global City Index to track the world's perception of Durban. 	 Subscription 	2017
INITIATIVE/PROJECT		 Align provincial and all regional tourism strategies to the extent that they affect Durban Aerotropolis. 	 PGDS revision 	• 2016

		-	-	
	Business	 Promote Durban Aerotropolis place brand through various joint- marketing programs like use of corporate identity in all marketing material and stationery where possible. Collaborate with tourism agencies to develop tourism packages for various destinations. 	campaigns	 On-going 2017
		 Support business tourism strategic plans of the provincial government and those of local municipalities in the Aerotropolis study area. Observe employment 		On-going2020
		equity laws and fair labour practices.	compliance	
	Labour	 Promote collective bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act. 	 Fast track resolving labour disputes to achieve minimal business disruptions 	 On-going
Labour	Lubour	 Commit to observe all provisions of the recognition agreements signed with employers and industrial councils in all related sectors. 	 Emphasis on meeting agreements 	 On-going
		 Support programs that promote responsible tourism. 	 Awareness programmes 	 On-going
		 Support eco-tourism programs like anti- poaching to protect some endangered species. 	 Community awareness programmes 	 On-going
Community	Embrace foreign nationals working in the Aerotropolis in the true spirit of Ubuntu.	 Social Cohesion programmes and awareness campaigns 	 On-going 	
	 Support programmes that promote responsible tourism 	and awareness programmes	 On-going 	
		 Support eco-tourism programmes like anti- poaching to protect some endangered species. 	 Social cohesion and awareness programmes 	 On-going
		 Promote local tourism and ensure that the Aerotropolis becomes a destination of choice for local and international visitors. 	 Awareness programmes 	 On-going

 Identify the Aerotropolis Awareness On-going programmes of the pride and unity.

Proposal 8:

PROJECT/INITIATIVE NAME	Telecommun	Telecommunications		Timeframe
DESCRIPTION	An Advanced Telecommunications Infrastructure that Supports a Total Smart City Solution for Durban Aerotropolis.			
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Govt. Business	 with service providers operating in the area. Develop a total smart city solution for Durban Aerotropolis to give the region a competitive edge and support 	services through infrastructure development • Ensure innovation in the sector • Master plan development	• 2016 • 2016
		 business located in the airport city. Stamp out anticompetitive and collusive practices in the technology sector. Ensure free access to public internet facilities 		 On-going On-going
			communities • Aerotropolis Smart City Framework	On-goingOn-going
			 Increase awareness and uptake Business 	 On-going On-going
		 competitive behaviour Commit to the provision of high speed internet at lowest possible cost. 	awareness Increase investment infrastructure development	On-going
		Observe employment equity laws and fair labour practices.	compliance	• 2020
	Labour	 Promote collective bargaining and industrial democracy ensuring adherence to the 	 Fast track resolving labour disputes to achieve minimal business 	 On-going

		provisions of the Labour Relations Act.	disruptions	
		 Commit to observe all provisions of the recognition agreements signed with employers and industrial councils in the ICT sector. 	 Emphasis on meeting agreements 	 On-going
		 Establish community liaison structures to support broadband rollout projects. 	 Awareness programmes 	 On-going
Community		 Use civic structures to fight the rising incidences of cable theft and vandalism of telecommunication infrastructure. 	 Awareness programmes 	 On-going
	Community	 Ensure that local residents benefit in all projects in a fair and equitable manner. 		 On-going On-going
		 Establish and participate in civic structures that seek to advance the cause of SMME's and other marginalised sectors of the community. 	 Awareness programmes 	 On-going

Proposal 9:

PROJECT/INITIATIVE NAME	Infrastructure	Infrastructure		
DESCRIPTION	A Solid Municipal Infrastructure and Engineering Services that Support a Continuous Supply of Services like Electricity, Water, Sanitation, Roads, etc.		Interventions	Time Frame
		 municipal services like water, electricity, waste management, roads, etc. Promote the use of alternative sources of 	 Service par- excellence programme Formulate renewable energy etrotomy for the 	 On-going 2017
	Govt.	 energy like solar and other renewable energy sources. Funding of infrastructure rollout and maintenance. 	 strategy for the Aerotropolis Formulate funding model for Aerotropolis infrastructure 	• 2017
		 Prioritise infrastructure for municipal services in the airport city. 	 Aerotropolis Infrastructure build programme 	• 2017
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Business	 Contribute to funding bulk infrastructure in areas where municipalities are unable to raise funds in the short term. 	model for Aerotropolis infrastructure and clarify role of business	• 2017
			 Identify alternative funding sources for infrastructure- PPPs/BOT 	 On-going
		 Commit to reduced use of conventional energy and conservation of water resources. 	-	 On-going
		 Commit to construction of green buildings and other energy efficient measures. 	 Green construction programme 	 On-going
		Observe employment equity laws and fair labour practices.	compliance	
	Labour	bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act.	 Fast track resolving labour disputes to achieve minimal business disruptions 	 On-going
		 Commit to observe all provisions of the recognition agreements signed with employers and industrial councils in 	 Emphasis on meeting agreements 	 On-going

	all related sectors.		
	 Establish community liaison structures to support municipal development projects. Use civic structures to 	 Awareness programmes Awareness 	 On-going On-going
	fight the rising incidences of cable theft and illegal water and electricity connections.	programmes	
Community	 Ensure that local residents benefit in all projects in a fair and equitable manner. 	programmes	 On-going
	infrastructure development projects observes the highest environmental standards and that any violation of such standards are addressed in an amicable	 Social Cohesion and Awareness programmes 	•
	and progressive manner without adversely affecting the infrastructural development projects.		

Proposal 10:

PROJECT/INITIATIVE NAME	Sustainability			
DESCRIPTION	that Embodie Environment	e Durban Aerotropolis es Economic Viability, al Integrity, Social Strong Leadership.	Intervention	Timeframe
COMMITMENTS/ROLE OF EACH OF THE SOCIAL PARTNERS FOR THIS INITIATIVE/PROJECT	Govt.	 Conduct a strategic environmental impact assessment study for the whole study area. Establish an Environmental Management Framework (EMF) to protect environmentally sensitive areas. Efficient waste management programs. Implement efficient environmental management programmes 	management strategy Explore Desalination/water recycling project	 2016 2016 2017 On-going On-going
	Business	 Install waste minimisation programs. 	technology Contribute to the implementation of the waste management strategy	2017
		 Commit to green buildings that use less energy and water. Commit to reduction of air and noise 	 Green construction programme Green construction programme 	
		pollution. Industrial waste man agent and recycling.	 Contribute to the implementation of the waste management strategy 	
		 Observe employment equity laws and fair labour practices. 	Achieve 100% compliance	• 2020
	Labour	 Promote collective bargaining and industrial democracy ensuring adherence to the provisions of the Labour Relations Act. 	 Fast track resolving labour disputes to achieve minimal business disruptions 	 On-going

	 Commit to observe all Emphasis on On-going provisions of the recognition agreements signed with employers and industrial councils in all related sectors. Emphasis on On-going meeting agreements
Commu	 Establish community liaison structures to support environmental awareness campaigns in areas of water and energy conservation. Awareness programmes Mobilise communities to participate on EIA processes Stream line community participation in EIA processes
	 Ensure that local residents benefit in all projects in a fair and equitable manner. Support recycling projects to minimise waste that go to landfill sites. Awareness programmes On-going On-going On-going On-going

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Signatories

By their signatures below, these mandated representatives of the respective Social Partners in the Province of KwaZulu-Natal, confirm their agreement to work with the utmost endeavour and good faith towards implementing the commitments and actions contained in this Accord:

Representing Provincial Government of KwaZulu-Natal

Representing Organised Business in KwaZulu-Natal

Representing Organised Labour in KwaZulu-Natal

Representing the Organised Community Sector in KwaZulu-Natal